

From: Kim Rubin
To: Microsoft ATR
Date: 1/14/02 9:59pm
Subject: Microsoft Antitrust Proposed Settlement

As a company CEO, I am against the proposed settlement with Microsoft. I am an avid capitalist who trusts the free market. However, Microsoft's effectively monopoly has permitted them to engage in a long pattern of anti-competitive behavior that has deprived companies and individuals of reasonable choices.

Microsoft has some great products. I consider them the most brilliant marketing organization of last decade. As a company, we borrow from their marketing strategy.

The Settlement that would benefit everyone, including Microsoft shareholders, would break the company into three companies: operating systems, application software, and internet operations. There would be no overlapping boards, management or infrastructure. All dealings between the three new companies would on a equal footing with other companies, and subject to court review.

Thank you.

Best regards,

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